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Preface

This revision to the Local Development Scheme (LDS) replaces all early versions brought into effect in June 2005, November 2006, November 2007 and January 2011. This revised LDS (version 5) is intended to update the timetable for the production of Harrow's remaining LDF documents to comply with the Localism Act 2011.

To ensure the Council stands the best possible chance of its DPDs being found sound by the Planning Inspectorate at an examination in public, the following summarises the main amendments to this version of the LDS:

- revised timeframes for the production of the joint West London Waste Plan DPD, Development Management Policy DPD, Harrow and Wealdstone Area Action Plan DPD and Site Specific Allocation DPD;
- provide the time necessary to complete a robust evidence base in support of the DPDs that accords to recent changes to national planning legislation and policy guidance;
- amend the format and some content of the LDS document to clarify and simplify existing sections of the LDS to avoid confusion or unnecessary repetition
- to provide update the list of adopted planning documents

Important Note: This document replaces all previous versions of the Local Development Scheme previously brought into effect in June 2005, November 2006, November 2007, and January 2011.

LDS version	Date brought into effect	Date cancelled / superseded
Version 1	June 2005	November 2006
Version 2	November 2006	November 2007
Version 3	November 2007	January 2011
Version 4	January 2011	TBC
Version 5	July 2012	Not applicable

1 Introduction

1.1 This Local Development Scheme (LDS) sets out Harrow Council's revised programme for preparing its Local Development Framework (LDF). The LDF seeks to give effect to national and regional policies and the local community's aspirations for the Borough,

as set out in the Harrow Sustainable Community Plan (2009) and other Council strategies. Its purpose is to guide the quantity, quality and location of new development in Harrow and ensure it is delivered in a sustainable manner by being matched by social and physical infrastructure.

- 1.2** The LDF is a suite of planning documents which all form the Council's Local Plan. These must include the following documents:
- Core Strategy (Adopted);
 - Statement of Community Involvement (SCI);
 - Authorities Monitoring Report (AMR); and
 - Local Development Scheme (LDS).
- 1.3** It can also include other documents, either area or topic based, which can be Development Plan Documents (DPDs) with full development plan status, or Supplementary Planning Documents (SPDs) that provide detail on how DPD policies are to be interpreted and are therefore a material consideration when determining planning applications (see section 3).
- 1.4** This LDS supersedes the Council's adopted LDS published in January 2011. The adopted 2011 LDS set out a programme to prepare several DPDs and some SPDs. The Council has to date adopted the following LDF documents:
- Access for All SPD (April 2006)
 - The Statement of Community Involvement (August 2006)
 - RAF Bently Priory SPD (October 2007)
 - Harrow on the Hill SPD (May 2008)
 - Sustainable Building Design SPD (May 2009)
 - Pinner Conservation Area SPD (December 2009)
 - Accessible Homes SPD (March 2010)
 - Residential Design Guide SPD (December 2010)
 - Core Strategy DPD (February 2012)
- 1.5** The Council is in the process of preparing the following development plan documents
- Harrow and Wealdstone Area Action Plan DPD
 - Development Management Policies DPD
 - Site Allocations DPD
 - Joint West London Waste Plan DPD
- 1.6** This LDS has been prepared to take account of the Council's priorities and its commitment to resource and deliver the Local Plan. It also takes account of new Acts and revised regulations that govern the plan-making process⁽¹⁾
- 1.7** To support and give effect to Local Plan policies, the Council is also intending to prepare a number of Supplementary Planning Documents (SPDs) including:
- Harrow Weald Conservation Area SPD
 - Stanmore and Edgware Conservation Area SPD

1 Town and Country Planning (Local Development) (England) (Amendment) Regulations 2008 and the Localism Act 2011

- Affordable Housing SPD
- Planning Obligations SPD

2 The Development Plan for Harrow

2.1 Planning applications for development must be determined in accordance with the development plan for the area unless material considerations indicate otherwise⁽²⁾. The development plan for Harrow currently comprises:

- The London Plan (July 2011).
<http://www.london.gov.uk/priorities/planning/londonplan>
- The Core Strategy Development Plan Document <http://www.harrow.gov.uk/ldf>
- Saved Policies of the Harrow Unitary Development Plan (UDP) (July 2004).
http://www.harrow.gov.uk/downloads/file/2026/deleted_udp_policies. Further UDP policies were deleted after the adoption of the Core Strategy in February 2012 and are listed in Appendix D of that document.

2.2 Other Development Plan Documents (DPDs) in Harrow's LDF will replace the remaining saved policies in the Harrow Unitary Development Plan once adopted.

2.3 Relevant national, regional and local guidance, including supplementary planning documents and guidance, as well as planning briefs (see section 3) make up the remainder of the documents used in determining planning applications in Harrow.

General Conformity considerations

2.4 All of the Local Development Documents which the Council intends to produce must be:

- consistent with national planning policies (unless there is a robust reason for why Harrow requires any variation to those policies);
- in general conformity with the adopted Mayor's London Plan; and
- all of the DPDs and subsequent SPDs must conform with the Core Strategy.

2.5 The Council is required to identify a clear chain of conformity between documents. The Mayor will provide an opinion as to the general conformity of all Development Plan Documents with the London Plan. If his opinion is that the document is not in general conformity with the London Plan, the Mayor will make representations to this effect for the Council and the Planning Inspector, appointed to undertake the independent examination of the DPD, to consider.

3 Components of the Local Development Framework

3.1 The LDF comprises a portfolio of documents which will provide the framework for managing development and growth within Harrow to 2026 and beyond - commonly referred to as the Local Plan. For Harrow, the LDF will comprise the documents set out below. Refer to **Appendix A** for details on the timetable for producing each of these DPDs.

Development Plan Documents (DPDs)

3.2 Development Plan Documents are LDF documents that have been prepared through a formal process, which includes public consultations and an independent examination chaired by a government-appointed Inspector. The key stages of DPD preparation are set out below.

Figure 1: Key Stages of Development Plan Document Preparation

Stage	Description
Consult on sustainability appraisal scoping report	The SA scoping report sets out the sustainability objectives used to appraise the economic, social and environmental effects of the DPD. The SA scoping report is subject to consultation.
Public participation (Regulation 25)	Opportunity for interested parties and statutory consultees to consider the options for the plan before the final document is produced. Community engagement on the emerging DPD is undertaken in accordance with the regulations and the adopted Harrow Statement of Community Involvement
Pre-Submission Publication (Regulation 27)	The Council publishes the DPD which is followed with a minimum 6 week period when formal representation can be made to the DPD.
Submission (Regulation 30)	The Council submits the DPD to the Secretary of State with the representations received and Council's summary of those representations.
Examination in Public	The Planning Inspector appointed by the Secretary of State hears evidence from invited parties to inform his or hers consideration of the soundness of the DPD.
Receipt of Inspector's Report	The Council receives the Inspector's report, which which may contain minor modifications that will need to be incorporated before adoption
Adoption	The Council can formally adopt the DPD and use it for the purpose of development management.

3.3 **The Harrow Core Strategy** was adopted by the Council on the 16th February 2012, and is now part of the development plan for Harrow and as such is used to determine planning applications.

3.4 **Harrow and Wealdstone Area Action Plan** is being prepared jointly with the GLA and other partners. It sets out a comprehensive set of policies, proposals and site allocations for development within the Harrow and Wealdstone Intensification Area, which includes the town centres of Harrow and Wealdstone, the corridor between them, and the business land surrounding Wealdstone. It includes major redevelopment opportunities and supporting social and physical infrastructure, and sets out the planning framework promoting significant change, and where applicable detailed development management policies. This document has been subject to two rounds of Regulation 25 public consultations (May/June 2011) Issues and Options, and (January/ February 2012) Preferred Option.

- 3.5 West London Waste DPD.** This is a Joint Waste Development Plan Document being prepared by the six west London Boroughs of Harrow, Brent, Ealing, Hillingdon, Hounslow and Richmond, which once adopted, will form part of each Borough's LDF. The West London Waste Plan (WLWP) identifies and safeguards sufficient sites for waste management facilities in the area to deal with West London's own waste up to 2026. The Plan also contains policies against which to assess proposals for waste management facilities. The WLWP has been subject to two rounds of Regulation 25 consultations: Issues and Options (2009) and Proposed Sites and Policies (2011).
- 3.6 Site Specific Allocation DPD** sets out the allocated sites except for those set out in the Area Action Plan. It identifies the locations and sites for specific types of development in order to ensure the vision, objectives and strategy of the Core Strategy are implemented. The broad parameters for development of each site are listed covering land use and development criteria. It has been subject to one Preferred Option consultation in May/June 2011.
- 3.7 Development Management Policies DPD** contains detailed policies that planning applications for development or land use will be assessed against. The policies are generally criteria based and focus on giving effect to the strategic objectives and policies of the Core Strategy. It has been subject to one Preferred Option consultation in May/June 2011.
- 3.8 Proposals Map.** This identifies site allocations and areas of planning constraint, such as the Green Belt and other local and national environmental designations. The proposal map will be updated as new DPDs are prepared or revised so as to illustrate, graphically, the application of the policies of the DPD.

Supplementary Planning Documents (SPDs)

- 3.9** These do not have the same weight as DPDs but will be a material consideration in the determination of planning applications providing detailed guidance to support development plan policies. Supplementary planning documents (SPDs) are published for public consultation, but are not subject to independent examination. The key stages of SPD preparation are set out in **Figure 2** below:

Figure 2: Key Stages of Supplementary Planning Document Preparation

Stage	Description
Undertake and consult on strategic environmental appraisal screening opinion	SEA screening opinion in accordance with EU Directive on environmental assessment to determine whether a proposed SPD requires full appraisal. The SEA screening opinion is subject to consultation.
Publish draft SPD for consultation (Regulation 17)	Representations invited on a draft SPD, in accordance with the regulations and the adopted Harrow Statement of Community Involvement.
Adoption	The Council makes necessary amendments to the SPD to take account of comments made and adopts the SPD for use as material consideration.

- 3.10** The Council has already adopted a number of SPDs, which are available at <http://www.harrow.gov.uk/ldf>, and is in the process of preparing the following additional SPDs:

- Stanmore and Edgware Conservation Area SPD

- Harrow Weald Conservation Area SPD
- Affordable Housing and Planning Obligations SPDs

3.11 The timetable for preparing these SPDs is provided on the relevant pages on the Council's website.

3.12 In addition to SPDs, the Council may choose to prepare Planning Briefs setting out the planning policies and constraints applying to a particular site to guide potential developers. It is likely that once the key DPDs are adopted existing SPDs and Planning Briefs may need to be reviewed and updated to better fit with the new planning policies.

Evidence Base

3.13 In order to carry out the preparation of the LDF, the Council will develop and maintain a sound evidence base. Necessary research has already been conducted, and will be supplemented by research undertaken by partners, other organisations, and the community. Providing a sound and comprehensive evidence base is fundamental to developing sound planning documents. **Appendix B** outlines the key evidence base documents considered necessary to inform the LDF.

Statement of Community Involvement (SCI)

3.14 The Harrow SCI was adopted in August 2006 and is available on the Council website at http://www.harrow.gov.uk/site/scripts/download_info.php?fileID=2368. The SCI details how the community and stakeholders will be involved in the preparation, alteration and review of all LDDs, as well as the consideration of minor and major planning applications. The SCI is not a DPD, but was subject to public examination. To ensure the SCI remains relevant and has regard to new methods of engagement, the SCI will be subject to review and updating as necessary.

Authorities Monitoring Report (AMR)

3.15 The AMR is published yearly and assesses:

- The state of the Borough's environment, identifying development trends, patterns of land-use, as well as transport and population/ socio-economic trends in order to provide a 'baseline' for sustainability appraisal, the identification of issues or problems and the context reviewing development plan policies or policy omissions;
- The implementation of the Local Development Scheme and whether revisions to the scheme are necessary;
- The extent to which the development plan objectives and policies are being achieved; and
- Development management performance.

3.16 Harrow's Annual Monitoring Reports are available on the Council's website at http://www.harrow.gov.uk/info/856/local_development_framework_policy/1922/annual_monitoring.

Sustainable Appraisal (SA)& Strategic Environmental Assessment (SEA)

3.17 Sustainability Appraisal (SA) is required for all DPDs. It is an integral component of all stages of plan preparation. The purpose of a SA is to promote sustainable development through better integration of sustainability considerations into the preparation and adoption of plans. The SA embraces economic, environmental and social objectives, and therefore has a wider scope than Strategic Environmental Assessment (SEA), which is required by EU Directive (2001/42/EC) and only concentrates on environmental effects.

3.18 An SA/SEA is undertaken in 4 key stages:

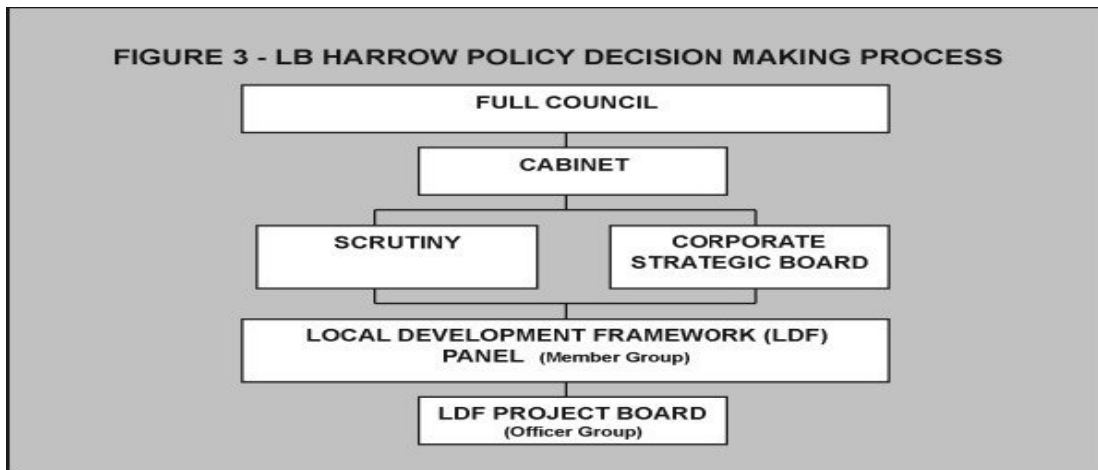
- Stage A, Scoping report - published at the pre-production stage;
- Stage B, Interim Sustainability Appraisal - published at the Issues and Options stage;
- Stage C, Interim Sustainability Appraisal - published at the Preferred Options stage;
- Stage D, Final Environmental Report published at the Pre-Submission stage.

3.19 Work on producing a DPD cannot proceed without corresponding work on the SA/SEA. Therefore, each DPD produced within the Council's LDF will be supported by an SA. Both the draft documents and the SA will be made publicly available for consultation at the same time and comments invited on both. The findings of the SA in informing each DPD will be a material consideration in determining soundness of the documents at the examination in public.

4 Managing the LDF Process

Governance

4.1 The effective implementation of this LDS will require the consideration of the most effective governance support procedures. According to the Council's constitution, full Council approval is required prior to any consultation or submission of a DPD. Harrow Council operates a Cabinet Structure (refer to **Figure 3** for structure diagram). Prior to documents being agreed by full Council, a DPD must first be report to the Local Development Framework Panel (Member panel), before being recommended to Cabinet and ultimately full Council. The Local Development Framework Panel is charged with overseeing the preparation and implementation of the LDS and making recommendations to the Cabinet.



- 4.2** On occasion the Council's Overview and Scrutiny Committee may 'call in' decisions from the Local Development Framework Panel, prior to being considered by Cabinet. The Overview and Scrutiny Committee is charged with ensuring the Council is accountable for its decisions processes.
- 4.3** The timeframe necessary to comply with the Council's in house processes and procedures has been included within timeline given for each DPD, although where necessary this will include special committee meetings.

Staff and Resource Allocated to the Local Development Framework

- 4.4** The LDF Team will take the lead on preparing all LDF documents. This includes the DPDs and most SPDs but also the SA/SEA, thematic studies, and the preparation of evidence base studies to support the LDF.
- 4.5** The LDF Team will be supported where necessary by the Development Management, the Design & Conservation, and the Economic Development, Enterprise & Research teams. It will also be necessary to use consultants on various elements of the LDF.
- 4.6** Overall management responsibility for the LDF will be with the Divisional Director of Planning. It will be the responsibility of the Divisional Director to allocate sufficient staff from within the Planning Service and to negotiate for corporate staff resources where necessary.

Monitoring and Review

- 4.7** The LDS will be subject to both annual and in-year monitoring to ensure the timetables outlined are being met. Where this indicates otherwise, the LDF team will analyse the reasons for this and determine whether actions can be taken to bring the DPD back into line with the programme. Where the analysis highlights significant variance that cannot be overcome, the LDS will need to be revised accordingly to ensure it remains up to date.

Appendix A Harrow LDF Programme Timetable

DEVELOPMENT PLAN DOCUMENTS

DEVELOPMENT MANAGEMENT POLICIES DPD

Document Profile	
Role and Subject	To provide criteria-based policies to assess applications for new development and change of use, ensuring that any future development meets the vision and strategic objectives of the Core Strategy and relevant national and regional policy.
Geographic Coverage	Borough wide
Status (e.g. DPD, SPD etc)	DPD
Chain of Conformity	National Planning Policy (NPPF) London Plan consolidated with amendments (2011) Harrow's Core Strategy
UDP Replacement	The Development Management Policies DPD will replace the remaining Part 2 policies of the existing UDP.
Key Milestones	
Consulting on the scope of the Sustainability Appraisal	July 2010
Regulation 25: Public participation in the preparation of the DPD	May/June 2011
Regulation 27: Pre-Submission publication (minimum six week period for representations)	July 2012
Regulation 30: Submission of DPD and representations to Secretary of State	September 2012
Pre-Examination Meeting	October 2012
Independent Examination	December 2012
Receive Inspector's Report (fact check)	February 2013
Receive Inspector's binding report	February 2013
Adoption	April 2013

Development Management Policies Timetable																																																				
2010												2011												2012												2013																
J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A													
					C												D	D																										P	P	S	I	E				A
D = Draft Preferred Option P = PreSubmission S = Submission I = Pre-Examination Meeting E = Examination in Public A = Adoption																																																				

SITE SPECIFIC ALLOCATIONS DPD

Document Profile	
Role and Subject	To identify and allocate sites for large scale development and set out policies planning applications will need to take into account for any future development on the identified sites.
Geographic Coverage	Borough wide
Status (e.g. DPD, SPD etc)	DPD
Chain of Conformity	National Planning Policy (NPPF) London Plan consolidated with amendments (2011) Harrow's Core Strategy
UDP Replacement	Will replace the Proposal Sites and other strategic designations set out in the current UDP.
Key Milestones	
Consulting on the scope of the Sustainability Appraisal	July 2010
Regulation 25: Public participation in the preparation of the DPD	May/June 2011
Regulation 27: Pre-Submission publication (minimum six week period for representations)	July 2012
Regulation 30: Submission of DPD and representations to Secretary of State	September 2012
Pre-Examination Meeting	October 2012
Independent Examination	December 2012
Receive Inspector's Report (fact check)	February 2013
Receive Inspector's binding report	February 2013
Adoption	April 2013

Site Allocations DPD Timetable

2010												2011												2012												2013																
J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A													
						C											D	D																										P	P	S	I	E				A
D = Draft Preferred Option												P = PreSubmission												S = Submission																												
I = Pre-Examination Meeting												E = Examination in Public												A = Adoption																												

HARROW AND WEALDSTONE AREA ACTION PLAN DPD

Document Profile	
Role and Subject	The Area Action Plan sets out a comprehensive set of policies and proposals for development in the Harrow and Wealdstone Intensification Area (H&WIA). It includes major redevelopment opportunities and physical and social infrastructure changes. It also sets out the planning framework for significant change to be managed through detailed development management policies.
Geographic Coverage	The area designated by the Harrow and Wealdstone Intensification Area
Status (e.g. DPD, SPD etc)	Joint DPD
Chain of Conformity	National Planning Policy (NPPF) London Plan consolidated with amendments (2011) Harrow's Core Strategy
UDP Replacement	The AAP will replace the Part 2 UDP policies and proposal sites, as they relate to the area of the H&WIA.
Key Milestones	
Consulting on the scope of the Sustainability Appraisal	July 2010
Regulation 25: Public participation in the preparation of the DPD	Issues and Options: May/June 2011 Preferred Option: January/February 2012
Regulation 27: Pre-Submission publication (minimum six week period for representations)	July 2012
Regulation 30: Submission of DPD and representations to Secretary of State	September 2012
Pre-Examination Meeting	October 2012
Independent Examination	December 2012
Receive Inspector's Report (fact check)	February 2013
Receive Inspector's binding report	February 2013
Adoption	April 2013

Harrow and Wealdstone Area Action Plan DPD Timetable																																																												
2010												2011												2012												2013																								
J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A																					
					C												D	D																		P	P											P	P	S	I	E								A
D = Draft Preferred Option P = PreSubmission S = Submission																																																												
I = Pre-Examination Meeting E= Examination in Public A = Adoption																																																												

PROPOSAL MAP

Document Profile	
Role and Subject	To provide visual illustration of the policies contained in the Local Plan, which will include adopted LDF policies as well as extant and 'saved' UDP policies, until such time as the latter is replaced by emerging LDF policies.
Geographic Coverage	Borough wide but will also contain insert maps, where appropriate, for specific areas of the Borough
Status (e.g. DPD, SPD etc)	DDP
Chain of Conformity	<p>National Planning Policy (NPPF)</p> <p>London Plan consolidated with amendments (2011)</p> <p>Harrow Core Strategy</p> <p>Other Development Plan Documents</p>

COMPLETED LDF DOCUMENTS

Document	Purpose and Content
Core Strategy Development Plan Document (2012)	The Core Strategy sets the objectives, spatial vision, and strategic policies to manage development in the Borough to 2026. All other DPDs must be in conformity with its objectives.
Access for All SPD (April 2006)	This SPD guides designers and developers to create an environment that promotes easy to access buildings, facilities and surroundings. This SPD applies to the whole borough of Harrow and provides detailed design advice and illustrations on how to achieve greater accessibility.
The Statement of Community Involvement (August 2006)	Sets out the standards and the different approaches the Council will adhere to when undertaking community engagement on DPDs and SPD, and in the consideration of major and minor planning applications.
RAF Bently Priory Conservation Area SPD (October 2007)	Provides guidelines for the development of listed buildings and adjacent land on the RAF Bentley Priory site, formerly a Ministry of Defence site. The MOD released this site in 2008. The SPD provides guidelines for development based on the sites status under the UDP as a Major Developed Site in the Green Belt and including advice on the future of the Grade II* listed Priory building and the Listed Park and Garden
Harrow on the Hill Conservation Area SPD (May 2008)	This SPD replaced the existing SPGs for the following conservation locations - Harrow on the Hill Village, Harrow Park, Mount Park Estate, Roxborough Park & The Grove, South Hill Avenue, Sudbury Hill and Harrow School.
Sustainable Building Design SPD (May 2009)	To provide guidance on how to integrate environmental sustainable initiatives within new and existing development. This document introduces a sustainability checklist for inclusion within the validations process for planning applications.
Pinner Conservation Area SPD (December 2009)	To detail an area appraisal and management plan for the following conservation locations within the wider Pinner conservation Area. This document will apply to the following Pinner conservation area locations - Pinner High Street, Tookes Green, Waxwell Lane, East End Farm, Moss Lane, Pinnerwood Park Estate, Pinner Hill Estate, Waxwell Close, Eastcote Village, West Towers, Pinnerwood Farm and Rayners Lane.
Accessible Homes SPD (March 2010)	To provide guidance on how to make housing more accessible through design, within the borough.
Residential Design Guide SPD (December 2010)	To provide guidance on acceptable forms of residential design, including extensions and conversions.

Appendix B Harrow LDF Evidence Base

The following sets out the main baseline documents prepared to support and inform the LDF and, in particular, the Core Strategy. It should be noted that the list does not include all relevant documents that may be relied upon to inform LDF policy, such as national and regional strategies and guidance, or the Council's strategies for Green Belt Management, Biodiversity, Climate Change etc. A comprehensive list of all studies and relevant documentation will be prepared prior to pre-submission of any DPD. As each of the evidence base studies are completed, these are made available to view on the Council's website <http://www.harrow.gov.uk/ldf>

Key Evidence Base Studies

Topic	Status	Commentary
Housing and Demographics		
Housing Needs Assessment	Completed in 2006	Study focuses on the requirement/need for affordable housing, taking account of existing backlog and projected future needs, including tenure type and house size. Further studies currently underway by Housing Dept regarding adult care housing.
GLA Housing Capacity Study - Strategic Housing Land Availability Assessment	Published in October 2009	Lead by the GLA, with the support of all boroughs, considers the availability and residential capacity of strategic sites as well as past completions performance to derive an overall strategic requirement. The baseline figures were signed-off by the Council in August 2009, subject to borough-level viability testing. Final Report was published by the GLA in October 2009.
Strategic Housing Market Assessment	Completed in August 2010	Joint study being prepared by ORS on behalf of the six west London borough's regarding market trends, movements and housing demand. This has been the subject of slippage due to the need to get agreement of the six LPAs to the emerging figures.
Harrow Vitality Profiles 2009/2010	Completed in May 2010	Updates the 2006 Vitality Profiles, providing a range of facts and figures at the lower Super Output Area level, which builds up a picture of Harrow - its people and the environment.
Development Appraisals and Viability Testing	Completed March 2011	This study provides a general understanding of the ability of development to meet proposed policy requirements, including affordable housing and other contributions, and remain viable.
Retail and Employment		
Retail Study	Completed in March 2006	Donaldsons undertook retail study in 2005/2006. However, by late 2008 - early 2009, the findings of this study were considered to inconsistent with likely projections following the recession.
Employment Land Study	Completed in November 2006	Undertaken by URS and GVA Grimley. Study was completed and signed off but was done undertaken in a buoyant market so the findings of the study were, by late 2008 early 2009, considered to inconsistent with likely projections following the recession.
Retail Study Review and Update	Completed in September 2009	Nathaniel Lichfield undertook to peer review the 2006 Retail Study and determined a new full retail study was warranted, which was undertaken by them and completed in September 2009.
Employment Land Review	Completed in August 2010	Undertaken by Nathaniel Lichfield which included a stage 1 peer review of the strengths and weaknesses of the original study, and where further work is required and a full review as part of stage 2.
Local Economic Assessment	Completed in December 2010	The assessment provides a clear narrative about Harrow and its current economic position. The document will describe the economic opportunities, issues and challenges facing Harrow now and over the coming decades.
Environment, Leisure and Culture		
Sports, Recreation and Open Spaces Study	Completed in March 2005	Undertaken by Strategic Leisure on behalf of the Council. A peer review of the study highlighted several weaknesses that questioned the robustness of the findings.
Sport/Leisure Assessment	Completed in January 2009	Facilities Modelling via Edinburgh University undertaken by Sport England and Genesis in November 2008, dealing with swimming pools and sports halls only.

Topic	Status	Commentary
Strategic Flood Risk Assessment Level 1	Completed in June 2009	This was carried out by the consultants MWH in 2008/09 and was subject to consultation with the Environment Agency. The final report was published in June 2009.
Open Space, Sports and Recreation Study Review	Completed in August 2010	Ashley Godfrey and Associates undertook to peer review the 2005 PPG17 Study and determined a new study was warranted, which was undertaken by them and completed in May 2010.
Strategic Flood Risk Assessment Level 2	Completed in September 2010	MWH, in consultation with the Environment Agency were commissioned to undertake the SRFA Level 2 focusing primarily on flooding risk within Wealdstone town centre, given its role in the delivery of the Intensification Area.
Views Assessment	Completed in 2012	An assessment of Harrow's strategic views, including policy recommendations and introducing protected viewing corridors.
Character Study	Completed in February 2011	Survey of neighbourhood character including housing types/styles and SWOT analysis of each area. This work was done in-house
Transport and Infrastructure		
Transport Audit	Completed in August 2010	An assessment undertaken by consultants Mouchell to consider the growth implications on existing public and private transport across the Borough.
Infrastructure Assessment and Delivery Plan	Completed in March 2011	This is a living document - updated as necessary to reflect the Council's priorities and partner organisations delivery of infrastructure to match growth - the document includes an infrastructure schedule that will inform CIL
Local Implementation Plan	Completed in 2011	This document is completed in house by the Transport Planning team, and identifies future transport projects to be delivered, and priority areas for transport improvements.